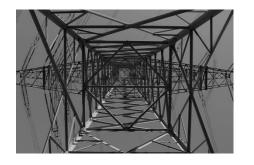
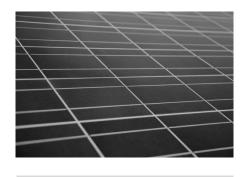
Introduction To Finadvice



Corporate Finance Advisory





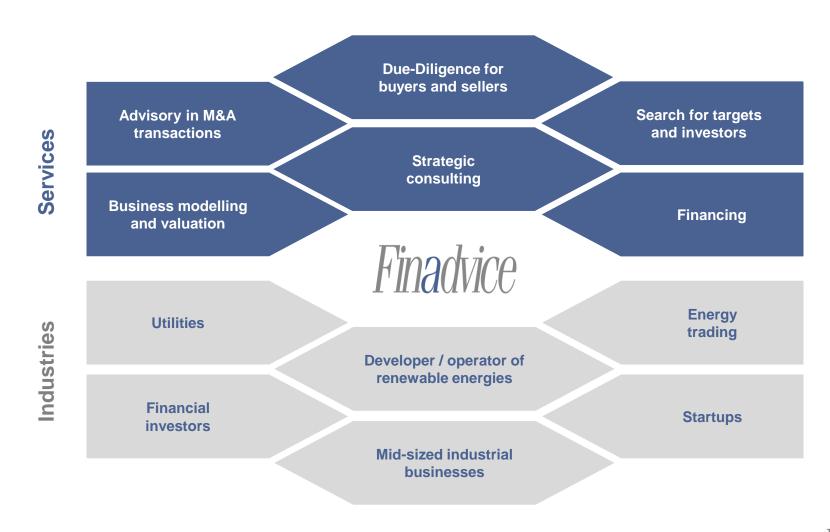


Energy & Infrastructure



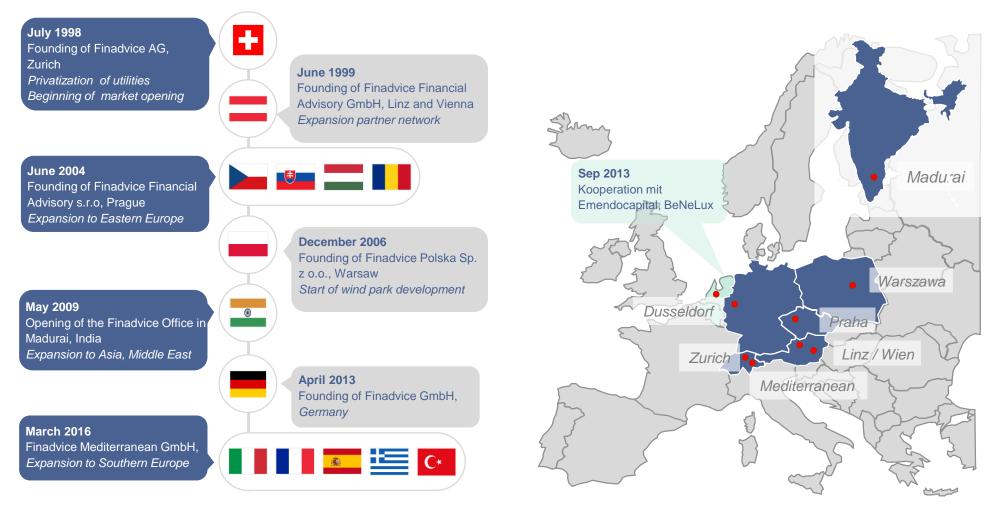
Advising The Energy And Infrastructure Sector Since 1998

Our advisory services



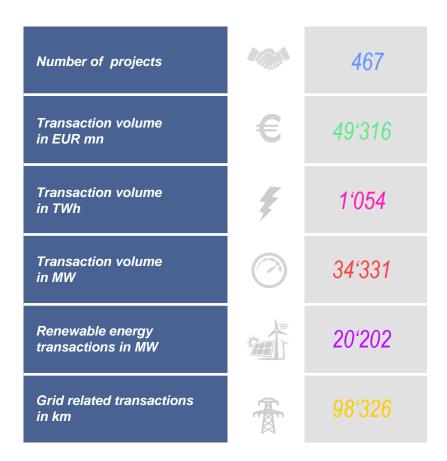


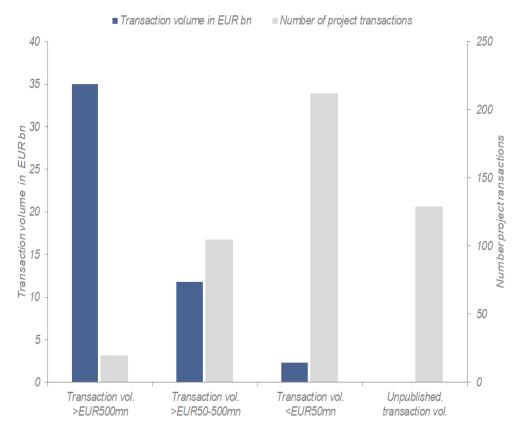
Our history and locations





Our transactions





The main focus of our work are projects in the range from EUR 50 to 500 mn.



Our Strengths



Proactive Engagement: Managing Directors are proactively involved in daily project efforts and act as a partner with the client during and beyond the project's duration.



Bespoke Solutions: Finadvice provides more than off-the-rack services – the needs of each client is addressed with innovative and value-creating bespoke solutions. For example, sometimes it is better enter into a JV rather than to buying a company. Moreover, when appropriate, we will recommend not to acquire another entity, even when we are incentivised to do so. We build sustainable relationships – not one-offs.



Industry-Focus: In addition to being recognised around the globe for our in-depth knowledge of the market and related economics; Finadvice has a sound understanding of technological, operational as well as regulatory aspects. This knowledge base ensures all appropriate considerations are made during valuations and all other analyses.



Our client base













Management team



Lerley Founder Zurich **Experience:** 27 years, thereof 21 vears at Finadvice

Specialization:

Energy- and utilities industry, wind power and project financing Austria, Czech Republic, Slovakia, Poland and Rumania



Founder Zurich Experience:: 28 years, thereof 21 vears at Finadvice

Specialization:

Energy- and utilities industry, new business models, energy trading, electricity production, sector coupling Western Europe and China



Specialization:

Energy services, energy industry and financing

Zurich

Germany, Austria, Switzerland, Benelux and UAE



ab Egg Zurich

Felix

Experience: 17 years, thereof 15 vears at Finadvice



Renewable energies and grid infrastructure

Switzerland, Germany and France



Jeffrey Altman Senior Advisor Zurich **Experience:** 35 years, thereof 7 vears at Finadvice

Specialization:

Energy services, energy industry, strategy, financing and new business models

Great Britain, Europe, USA, Australia and China



Fritz Lehner Linz/Vienna

Experience: 23 years, thereof 20 vears at Finadvice

Specialization:

Utility companies, medium-sized industry businesses, financing Austria and bordering countries



Ralf Hülsmann Dusseldorf

Experience: 18 years, thereof 7 vears at Finadvice

Specialization:

Energy- and technology companies and financing Germany, Benelux and Asia



Dr. Pier Paolo Raimondi Mediterranean Region Experience:

27 years, thereof 5 vears at Finadvice

Specialization:

Acquisitions, divestments and capital market transactions in the energy industry

Italy, France, Greece, Spain and Turkey



Murali Babu Madurai

Experience: 21 years, thereof 11 vears at Finadvice

Specialization:

Energy, waste and water management

India. UAE and Western Africa



Jaroslaw Korytowski Warsaw

Experience: 31 years, thereof 13 vears at Finadvice

Specialization:

Wind power and real estate Poland, Ukraine, Austria and Russia



Senior Advisory Council



Cyril Roger-Lacan, the CEO and one of the founders of Tilia, a Franco-German services, consulting and co-development company and cooperation partner of Finadvice. Tilia is the partner of cities, communities, public and private utilities, industrial businesses and co-investors who seek to develop innovative projects and improve their investments and operations in the fields of energy, water and environmental services. In this capacity, it has developed several first-of-a-kind European projects in those fields. Prior to the creation of Tilia, Mr. Roger-Lacan was a senior executive with the Veolia group, also a long-standing client of Finadvice. After making the first environmental PPP in China, he held senior international positions and was CEO of Veolia Water Europe for 8 years. He also is a member of the French Conseil d'Etat, France's highest regulatory body, and in this capacity, held senior positions in the public service. Mr Roger-Lacan holds diplomas from ENA, ENS, Sciences Po and Sorbonne including an agrégation in economics and social sciences. As an expert, he is a regular contributor to policy making, both at the French and European level and speaks fluent French, English, German and Spanish.



Gianni Operto, a veteran utility and cleantech expert, based out of Zurich and currently acting as the President of AEE Suisse, the Industry Association of Renewables and Efficiency Industries in Switzerland and as a Non-Executive board member at several companies in Germany and Switzerland. Formerly, Mr. Operto was a private equity investor at Good Energies, a venture capitalist at Emerald Technology Ventures, the President and CEO of EWZ, the Zurich municipal electric utility and a long-standing client of Finadvice and held various senior positions with worldwide responsibility at ABB Power Generation. Mr. Operto is a graduate (MS Mech. Eng.) of the ETH Zurich and has completed executive education at LBS. He speaks four languages fluently.



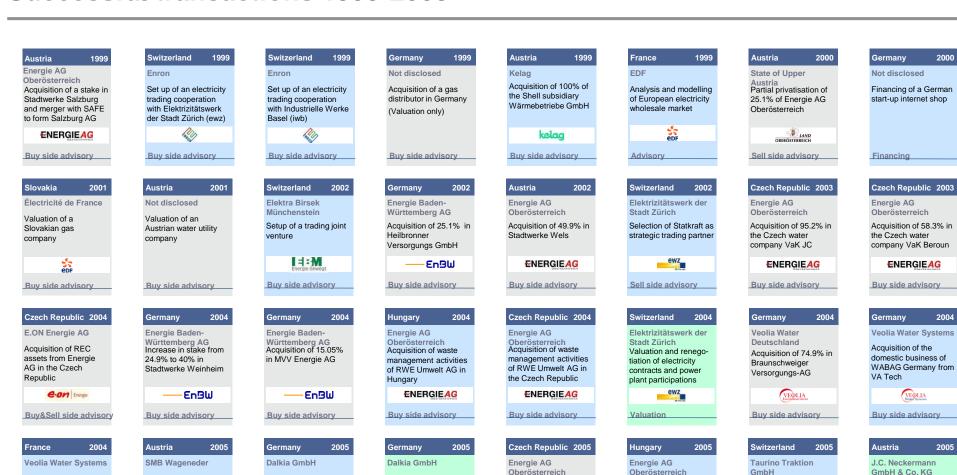
Nicola De Sanctis, an accomplished senior executive in the energy and utilities sector in Italy, based out of Milan and Bari and currently acting as the Vice-Chairman, CEO and General Manager of Acquedotto Pugliese, the largest water business in Italy and as a Non-executive Chairman at Delos Power, the Management Company of the infrastructure fund TAGES HELIOS, the third largest photovoltaic player in Italy by assets. Formerly, Mr. De Sanctis was the Chairman and CEO of E.On Italia, the CEO of IREN (the municipally-owned and publicly-listed utility in the North-West of Italy), the CEO of Edison Energie Speciali (the renewable energy business of the Edf/Edison group in Italy), the CEO of the Edison gas business, a Managing Director of Waste Management Italia and held various senior positions at Agusta (helicopters) and Baxter (pharmaceuticals). Mr. De Sanctis is a graduate (MS in Nuclear Eng.) with honors of the University of Pisa and holds an MBA from INSEAD in Fontainebleau (France).



Dr. Leopold Windtner, an experienced expert in the energy and electricity sector based in Linz, Austria. Mr. Windtner serves as supervisory board chairman and member of several Austrian companies and was for many years chairman of the board and general director of Energie AG Oberösterreich (formerly Oberösterreichische Kraftwerke AG)., a long-standing client of Finadvice. Formerly, Mr Windtner held the position of President and then Vice President of the Austrian Electricity Companies Association (Österreichs Energie). Mr. Windtner graduated in commercial science from the University of World Trade in Vienna and received his doctorate from the Vienna University of Economics and Business. Incidentally, Mr. Windtner is President of the Austrian Football Association and Vice President of the Federal Sports Organization.



Successful transactions 1999-2005



Acquisition of 10

biogas projects

Dalkia

Buy side advisory

Acquisition of 3 water

ENERGIE AG

assets in the Czech

Buy side advisory

Republic

100,000 tons p.a. Sell side advisory

Financing of a biodiesel

plant with a capacity of

Set-up and financing of

start-up company for

rail cargo transports

Financing

Acquisition of 44.8% in

ENERGIEAG

the Hungarian waste

company Zöldfok Rt.

Buy side advisory

VEQLIA



2000

2004

2005

Acquisition of the

VA Tech

domestic business of

WABAG France from

Buy side advisory

VEQLIA

Sale of parts of the

management business

Dalkia

Sell side advisory

German facility

to Gegenbauer

Sale of all shares in the

SBM

Sell side advisory

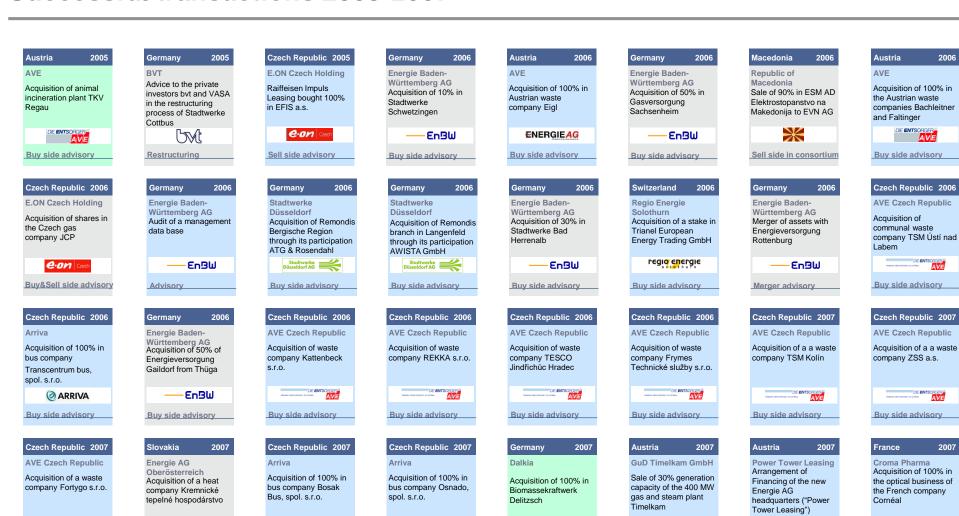
company to financial

investors

Successful transactions 2005-2007

ENERGIEAG

Buy side advisory



ARRIVA

Buy side advisory

CROMAPHARMA

Buy side advisory

ENERGIEAG

Sell side advisory

: Dalkia

Buy side advisory

ENERGIEAG

Financing

2007

2006

Buy side advisory

ARRIVA

Buy side advisory

Successful transactions 2007-2009

Nutzfahrzeuge Rohr

to VMS GmbH and

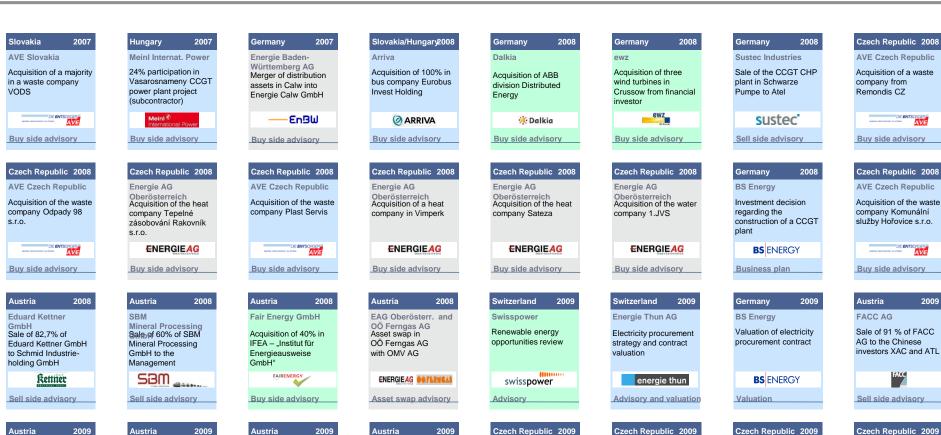
Sell side advisory

Sale of 100% of shares

Oberbank Opportunity

GmbH

Fonds



Saatbau Linz OÖ

Landes Saatbau-

genossenschaft

Acquisition of 80 % of

saathau 🐧 linz'

the Polish Centrala

Nasienna Sp. z o.o.

Buy side advisory

Energie AG Teplo

Acquisition of the heat

ENERGIEAG

Buy side advisory

company Tehor s.r.o.

Energie AG Water

company VHOS a.s.

Acquisition of the water

ENERGIEAG

Buy side advisory

AVE Czech Republic

Acquisition of the

Synthos Kralupy

incinerator company

Buy side advisory

Czech Republic 2009 **AVE Czech Republic** Acquisition of the waste company Ropo s.r.o. Buy side advisory

2009



Karriere at

iobs.ch AG

Informations-

Sale of 49 % of

dienstleistung GmbH

karriere.at

karriere.at GmbH to

Sell side advisory

Soravia Group

VVT Vermögens-

verwaltung GmbH

Buy side advisory

Acquisition of 100 % of

Successful transactions 2010-2013



NOVOFRUCT SK,

Sale of 70% of a

leading process food

producer Novofrucht

Sell side advisory

s.r.o.

s.r.o.

Swisspower

Renewables

wind farm Hof

Asset Management and

project financing of

swisspower

Asset Management





Birseck AG

a building of

Feldschlösschen

Acquisition of a PV-

Project with 2 MWp on

KKB

Buy side advisory

Sale of German CHP

: Dalkia

Sell side advisory

portfolio to Enercity

Contracting

Switzerland

Swisspower

Renewables

Set-up of holding

company Swisspower

2011



GmbH

OÖ.Gas-Wärme GmbH

Acquisition of 100% of

shares of Biowärme B3

OÖ.GAS-WÄRME

Buv side advisorv

SWH Strom und

GmbH

Biomasse aus Holz

Sale of Biomasseheiz-

Sell side advisory

kraftwerk SBH-Ennsdorf

AVE Czech Republic

Acquisition of the waste

company ADOS a.s.

Buy side advisory

Successful transactions 2013-2018













2014

KKB

Energie AG OÖ &

Acquisition of two wind

ENERGIE AG PUSPOK

PÜSPÖK Group

farms with a total

installed capacity of

25,7 MW in Austria

Austria

2014

2016







Italy

aet

plants).

Disposal of a power

generation portfolio

(biomass and CHP



2015



Innowatio SpA

Sourcing AG.

Acquisition of a 87.5 %

stake in Clean Energy

innowatio



stations in Germany

partnership with

Pitpoint BV

and setup of a strategic

gazu^O



Austria

Superlas

Trellebora AB

International GmbH

hose sales company to

Sale of international









Germany/France 2015

Acquisition of 100% of

wind farm developer &

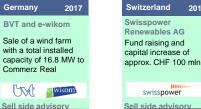
operator Volkswind

GmbH

Axpo Power AG











Successful transactions 2018



















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