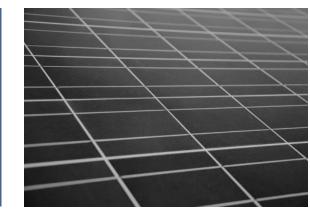


Corporate Finance Advisory





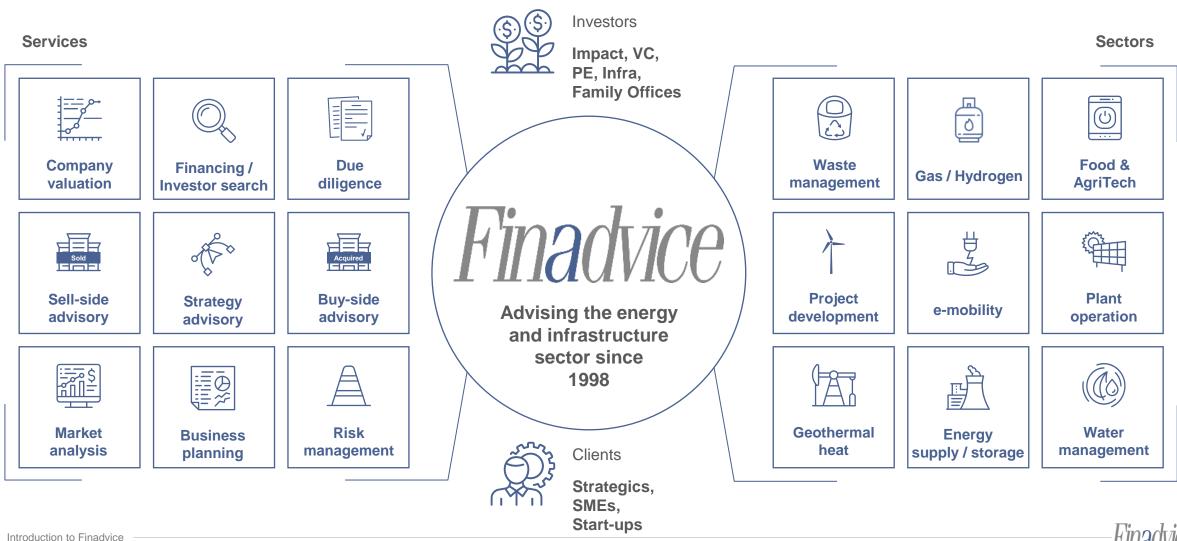
Introduction to Finadvice – Your experienced partner in Corporate Finance



Advising the energy and infrastructure sector since 1998



Finadvice: an experienced partner that combines M&A advisory and fund raising capabilities



1



Finadvice: a strong partner with the know-how for efficient and sustainable project solutions



Experience combined with entrepreneurial spirit

- » Successful completion of over 500 projects
- » High team seniority with 20 to 30+ years of professional experience
- » Managing directors are involved in daily project work and act as active relationship managers to clients



Strong network across Europe and beyond

- » Strong relationships with all relevant investor types
- » Long-term relationships with leading companies in the energy and sustainability industry
- » Partnerships with various advisory and consulting firms around the world

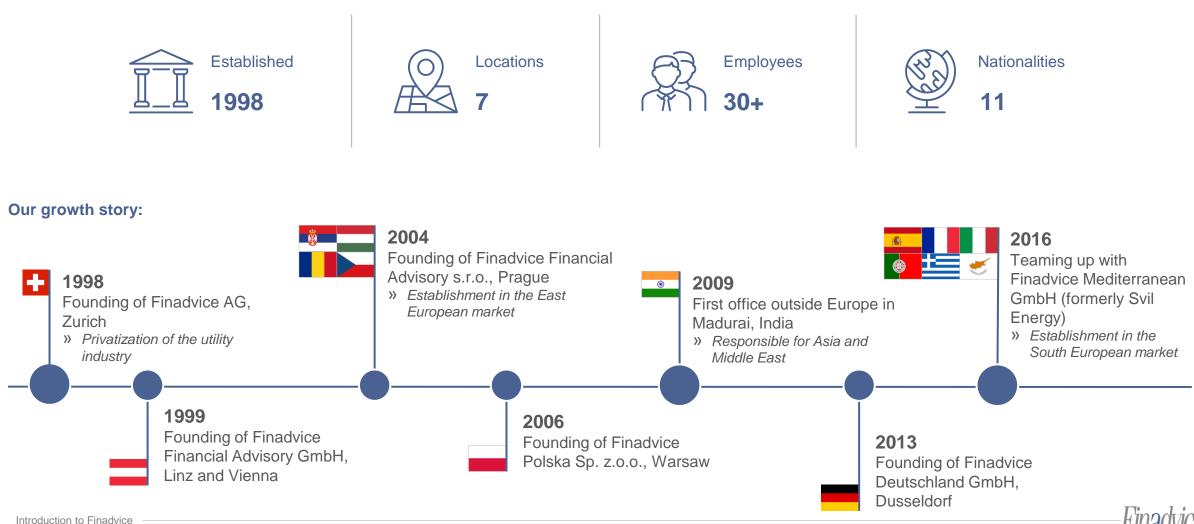


Industry focus

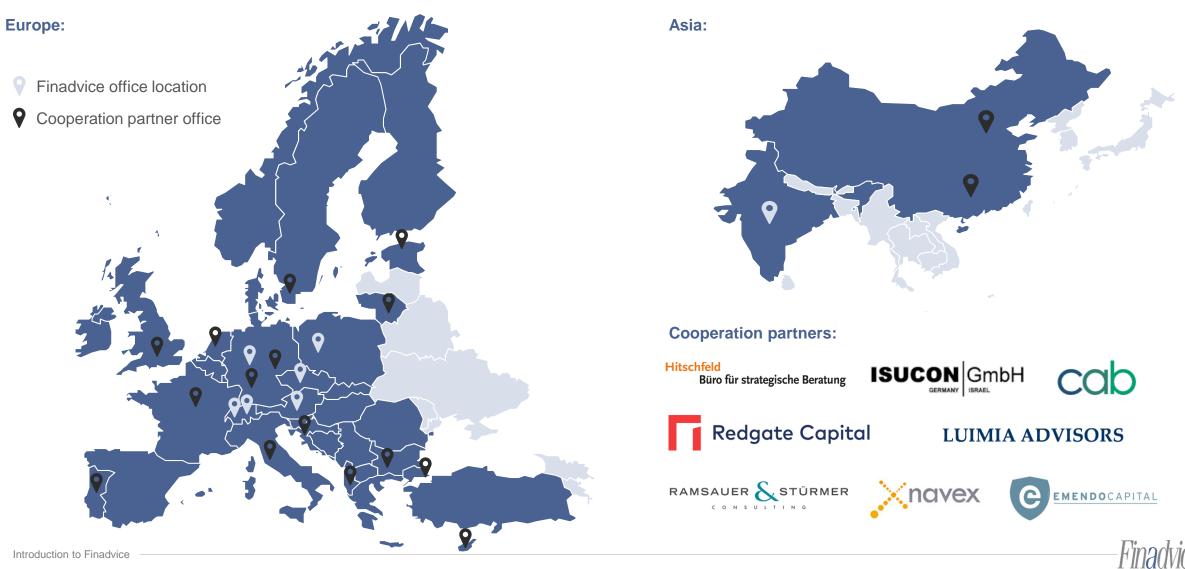
- » In-depth knowledge of the energy markets and sustainability ecosystems
- » Sound understanding of technology, operations and regulation
- » Cross-border transaction experience in the energy and sustainability sector



Finadvice: a strong player steadily expanding its international market position

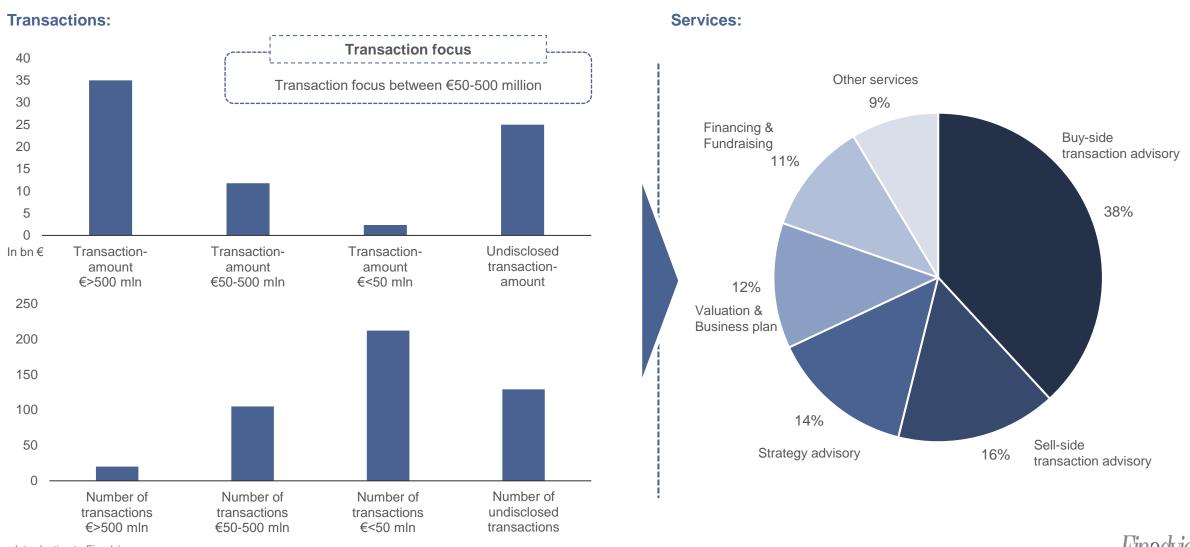


Finadvice: six offices in Europe and one in Asia, co-operation partners in many countries



Introduction to Finadvice

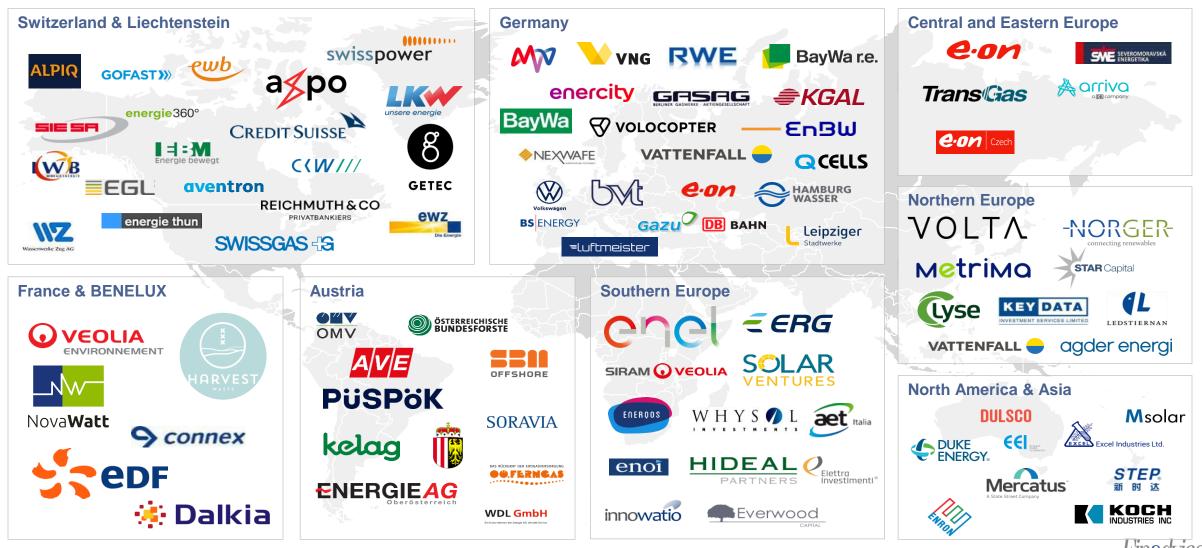
Finadvice: 500+ projects worth over €75 bn within the last 24 years



Introduction to Finadvice

5

Finadvice: proud of its long-standing partnerships with its regional & international customer base



Introduction to Finadvice

The Finadvice management team stands out with over 200 years of professional expertise



Hans Poser Founder & Managing Director Zurich

Manfred Lerley Founder & Managing Director Zurich / Prague



Jan Strobel Managing Director Zurich



Felix ab Egg Managing Director Zurich

Experience:

18 years, thereof 16

Renewable energies

and grid infrastructure

Switzerland, Germany,

years at Finadvice

Specialization:

Region:

France



Pier Paolo Raimondi Managing Director Mediterranean

Experience: 28 years, thereof 6 years at Finadvice

Specialization: Energy and utilities industry, family offices

Region: Southern Europe



Experience: 29 years, thereof 24

years at Finadvice

Specialization: Energy and utilities, energy trading, storage, PtX. cleantech

Region: Western Europe and China

Experience: 28 years, thereof 24 vears at Finadvice

Specialization: Energy and utilities, wind development and project financing

Region: Austria, Eastern Europe, Germany

Experience: 22 years, thereof 19 vears at Finadvice

Specialization: Energy services, water management and renewables

Region: Germany, Austria, Switzerland, Benelux

The Finadvice management team has completed 500 projects in more than 25 countries



Ralf Hülsmann Managing Director Dusseldorf

Fritz Lehner Managing Director Linz / Vienna

Experience: 19 years, thereof 8 years at Finadvice

Specialization: Energy and technology industry

Region: Germany, Benelux, Asia **Experience**: 24 years, thereof 21 years at Finadvice

Specialization: Utilities, water and waste management

Region: Germany, Austria, Switzerland, Benelux **Experience**: 22 years, thereof 12 years at Finadvice

Murali Babu

Managing Director

Madurai

Specialization: Oil, agro chemical, telecommunication industry

Region: India, UAE, Western Africa **Experience**: 36 years, thereof 8 years at Finadvice

Specialization: Energy services, gas, financing, new business models

Jeffrey Altman

Senior Advisor

Zurich / London

Region: UK, Europe, USA, Australia, China



Ingo Queiser Senior Advisor Zurich / Frankfurt

Experience: 25 years, thereof 2 years at Finadvice

Specialization: Clean-tech and renewable, venture capital

Region: Western Europe



Germany, Deneiux, /

Strong expertise and support through our Senior Advisory Council, featuring experienced managers from the energy and utilities industry



Gianni Operto

A veteran utility and clean-tech expert, based out of Zurich and currently acting as the President of AEE Suisse, the Industry Association of Renewables and Efficiency Industries in Switzerland and as a Non-Executive board member at several companies in Germany and Switzerland. Formerly, Mr. Operto was a private equity investor at Good Energies, a venture capitalist at Emerald Technology Ventures, the President and CEO of EWZ, the Zurich municipal electric utility and a long-standing client of Finadvice and held various senior positions with worldwide responsibility at ABB Power Generation. Mr. Operto is a graduate (MS Mech. Eng.) of the ETH Zurich and has completed executive education at LBS.



Dr. Uwe Kolks

Member of the Management Board of E.ON Energie Deutschland. Where he was responsible for the Germany-wide private customer business until 2018 and subsequently for the product, marketing and digital department. Since 2019, Uwe Kolks has been leading the integration of E.ON and innogy as the Transformation Officer for the German sales business. He found his way into the electricity and gas business as a management consultant at Roland Berger & Partner International Management Consultants. Uwe Kolks studied business administration and completed his doctorate as a research assistant at the Justus Liebig University in Gießen.



Nicola De Sanctis

An accomplished senior executive in the energy and utilities sector in Italy, based out of Milan and Bari and currently acting as the Vice-Chairman, CEO and General Manager of Acquedotto Pugliese, the largest water business in Italy and as a Non-Executive Chairman at Delos Power, the Management Company of the infrastructure fund TAGES HELIOS, the third largest photovoltaic player in Italy by assets. Formerly, Mr. De Sanctis was the Chairman and CEO of E.ON Italia, the CEO of IREN the CEO of Edison Energie Speciali, the CEO of the Edison gas business, a Managing Director of Waste Management Italia and held various senior positions at Agusta and Baxter. Mr. De Sanctis is a graduate (MS in Nuclear Eng.) with honors of the University of Pisa and holds an MBA from INSEAD in Fontainebleau.

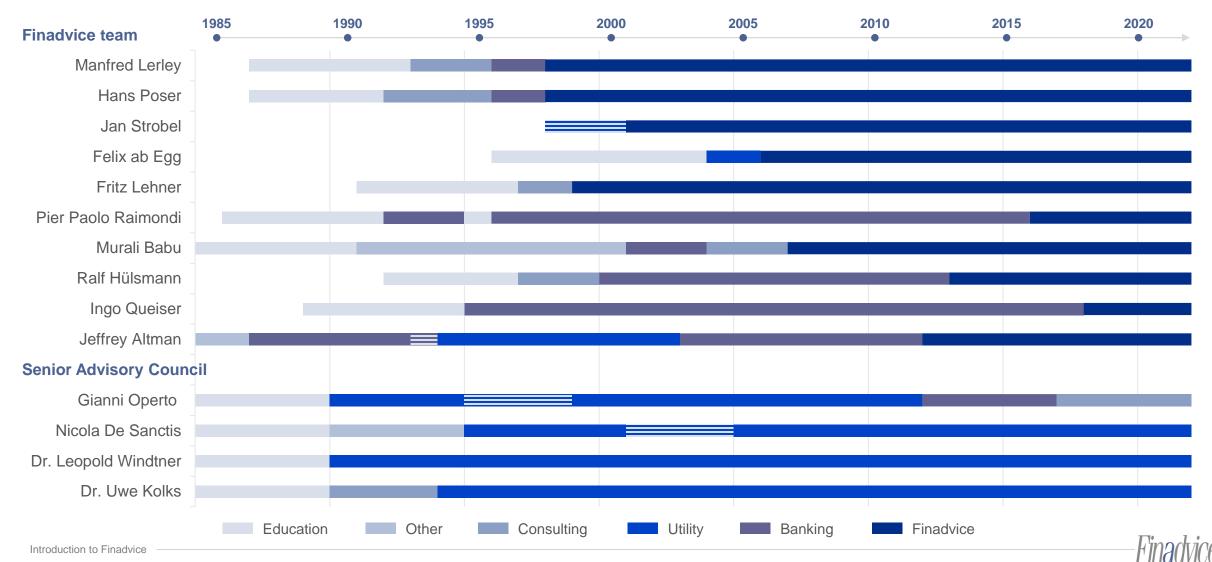


Dr. Leopold Windtner

A qualified expert in the energy and electricity sector based in Linz, Austria. Mr. Windtner serves as supervisory board chairman and member of several Austrian companies and was for many years chairman of the board and general director of Energie AG Oberösterreich (formerly Oberösterreichische Kraftwerke AG), a long-standing client of Finadvice. Formerly, Mr Windtner held the position of President and then Vice President of the Austrian Electricity Companies Association (Österreichs Energie). Above that Mr. Windtner was active as the President of the Austrian Football Association and Vice President of the Federal Sports Organization. Mr. Windtner graduated in commercial science from the University of World Trade in Vienna and received his doctorate from the Vienna University of Economics and Business.



High seniority with 20+ to 30+ years of professional experience as well as a long-standing corporate affiliation









Transaction overview for the years of 1999 until 2005



Transaction overview for the years of 2005 until 2006

<u> </u> 2005	(0) 2005	2005	- 2005	<u></u> 2005	2005	·····································	2005
Dalkia GmbH	Energie AG Oberösterreich	Energie AG Oberösterreich	Taurino Traktion GmbH	J.C. Neckermann GmbH & Co. KG	AVE	BVT	E.ON Czech Holding
Acquisition of 10 biogas projects	Acquisition of 3 water assets in the Czech Republic	Acquisition of 44.8% in the Hungarian waste company Zöldfok Rt.	Set-up and financing of start- up company for rail cargo	Financing of a biodiesel plant with a capacity of 100,000 tons p.a.	Acquisition of animal incineration plant TKV Regau	Advice to the private investors bvt and VASA in the restructuring process of Stadtwerke Cottbus	Raiffeisen Impuls Leasing bought 100% in EFIS a.s.
		ENERGIE AG	transports	JEN	AVE	5×t	eon
Buy-side advisory	Buy-side advisory	Buy-side advisory	Target/Investor search	Sell-side advisory	Buy-side advisory	Strategy advisory	Sell-side advisory
世 2006	2006	2006	2006	2006	2006	2006	2006
Energie Baden- Württemberg AG	AVE	Energie Baden- Württemberg AG	Republic of Macedonia	AVE	E.ON Czech Holding	Energie Baden- Württemberg AG	Stadtwerke Düsseldorf
Acquisition of 10% in Stadtwerke Schwetzingen	Acquisition of 100% in Austrian waste company Eigl	Acquisition of 50% in Gasversorgung Sachsenheim	Sale of 90% in ESM AD Elektrostopanstvo na Makedonija to EVN AG	Acquisition of 100% in the Austrian waste companies Bachleitner and Faltinger	Acquisition of shares in the Czech gas company JCP	Audit of a management data base	Acquisition of Remondis Bergische Region through its participation ATG & Rosendahl
— ՀոՑա	AVE	— ՀոՑա		AVE	eon	— ՀոՑա	Stadtwerke 关
Buy-side advisory	Buy-side advisory	Buy-side advisory	Sell-side advisory	Buy-side advisory	Buy/Sell-side advisory	Strategy advisory	Buy-side advisory
2006	2006	+ [#] 2006	2006	2006	2006	2006	2006
Stadtwerke Düsseldorf	Energie Baden- Württemberg AG	Regio Energie Solothurn	Energie Baden- Württemberg AG	AVE Czech Republic	Arriva	Energie Baden- Württemberg AG	AVE Czech Republic
Acquisition of Remondis oranch in Langenfeld through its participation AWISTA GmbH	Acquisition of 30% in Stadtwerke Bad Herrenalb	Valuation and renegotiation of electricity contracts and power	Merger of assets with Energieversorgung Rottenburg	Acquisition of communal waste company TSM Ústí nad Labem	Acquisition of 100% in bus company Transcentrum bus, spol. s.r.o.	Acquisition of 50% of Energieversorgung Gaildorf from Thüga	Acquisition of waste company Kattenbeck s.r.o.
Stadtwerke	— ԸոՑሠ	plant participations	— ᢄոՑѠ	A/V/E		— ՀոՑա	AVE
Buy-side advisory	Buy-side advisory	Buy-side advisory	Buy-side advisory	Buy-side advisory	Buy-side advisory	Buy-side advisory	Buy-side advisory
Tombstones –			Other	S			Finadvi

Transaction overview for the years of 2006 until 2008



Transaction overview for the years of 2008 until 2010

2008	2008	2008	2008	2008	2008	2008	2008
Energie AG Oberösterreich	Energie AG Oberösterreich	Energie AG Oberösterreich	BS Energy	AVE Czech Republic	Eduard Kettner GmbH	SBM Mineral Processing GmbH	Fair Energy GmbH
cquisition of a heat company in Vimperk	Acquisition of the heat company Sateza	Acquisition of the water company 1.JVS	Investment decision regarding the construction of a CCGT plant	Acquisition of the waste company Komunální služby Hořovice s.r.o.	Sale of 82,7% of Eduard Kettner GmbH to Schmid Industrieholding GmbH	Sale of 60% of SBM Mineral Processing GmbH to the Management	Acquisition of 40% in IFEA - "Institut für Energieausweise GmbH"
		ENERGIEAG	BS ENERGY	AVE	Rettner		FairEnergie
Buy-side advisory	Buy-side advisory	Buy-side advisory	Business planning	Buy-side advisory	Sell-side advisory	Sell-side advisory	Buy-side advisory
<u> </u>	+ 2009	+ [#] 2009	+ 2009	2009	2009	2009	2009
EAG Oberösterr and OÖ Ferngas AG	Swisspower	Energie Thun AG	BS Energy	FACC AG	Karriere.at Informations- diensteistung GmbH	Nutzfahrzeuge Rohr GmbH	Soravia Group
Asset swap in OÖ Ferngas AG with OMV AG	Renewable energy opportunities review	Electricity procurement strategy and contract valuation	Valuation of electricity procurement contract	Sale of 91% of FACC AG to the Chinese investors XAC and ATL	Sale of 49% of karriere.at GmbH to jobs.ch AG	Sale of 100% of shares to VMS GmbH and Oberbank Opportunity Fonds	Acquisition of 100% of VVT Vermögensverwaltung Gmb
	swisspower	energie thun	BS ENERGY	FACE	A/V/E	SPEZIALFAHRZEUGE	SORAVIA
Asset swap advisory	Strategy advisory	Advisory / Valuation	Valuation	Sell-side advisory	Sell-side advisory	Sell-side advisory	Buy-side advisory
2009	2009	2009	2009	2009	2009	2010	1 201
Saatbau Linz OÖ Landes Saatbau-	Energie AG Teplo	Energie AG Water	AVE Czech Republic	AVE Czech Republic	Energie AG OÖ Wärme GmbH	Wasserwerke Zug AG & Energie Thun AG	Erdgas Zürich AG
genossenschaft Acquisition of 80% of the olish Centrala Nasienna Sp. z o.o.	Acquisition of the heat company Tehor s.r.o.	Acquisition of three wind turbines in Crussow from financial investord	Acquisition of the incinerator company Synthos Kralupy	Acquisition of the waste company Ropo s.r.o.	Investment in Geothermie Ried Bohrung GmbH	Acquisition of a stake in BVT Windpark Sustrum /Renkenberge GmbH & Co. KG with 48MW	Acquisition of a majority stal in geothermal company Thermatech AG
SAATBAU Saat gut, Ernte gut.	ENERGIEAG	ENERGIEAG	A/V/E	A/V/E	ENERGIEAG	energie thun	erdgaszürich
Buy-side advisory	Buy-side advisory	Buy-side advisory	Buy-side advisory	Buy-side advisory	Valuation	Buy-side advisory	Buy-side advisory
Tombstones			Other	rs			Fin

Transaction overview for the years of 2010 until 2012

ner Augustin N eofenbau Acquisition of the heat of the heat Acquisition of the Road&Rail the Roa	the Logwin business Investment deci the constructio plan Coberosterreic Sell-side a Sell-side a Sell-side a SWH Stru Biomasse Gml Sale of 2MW bio plant Aflenz	ision regarding on of a CCGT ant ichische esellager advisory Bu 2011 rom und e aus Holz ibH iomass heating t to Leopold	Aternal capital increase strategic and private investors COLAR FUEL C ty-side advisory 2011 WH Strom und masse aus Holz GmbH 1MW biomass heating	Swisspower Set-up of holding company Swisspower Renewables Swisspower Sell-side advisory 2011 Navex GmbH Creation and financing of online power broker	Hideal Partners Disposal of a portfolio of biogas power plants LILE PARTNERS Sell-side advisory 2011 AVE Czech Republic Acquisition of the landfill company Zitas s.r.o.	LKW Liechtenstein- ische Kraftwerke Closing of long-term power contract Unsere energie Buy-side advisory 201 AVE Czech Republic Acquisition of the waste company EKO BIO s.r.o.
y Sateza Road&Rail b Road&Rail b Purpur Buy-side a Buy-side a Buy-side a SWH Stro Biomasse a Gmb Sale of 3MW biom	the Logwin business the constructio plan berowerdisterrek Bioder Sell-side a Sell-side a SWH Stru Biomasse Gml Sale of 2MW bio plant Aflenz	on of a CCGT with ant with essellager advisory Bu 2011 State aus Holz bH Sale of to Leopold Sale of plate	strategic and private investors	Swisspower Renewables Swisspower Sell-side advisory 2011 Navex GmbH Creation and financing of	biogas power plants HIDEAL PARTNERS Sell-side advisory 2011 AVE Czech Republic Acquisition of the landfill	Contract
e advisory Buy-side a Buy-side a Buy-side a SWH Stro Biomasse a Gmb Sale of 3MW bio	advisory 2011 Sell-side a Sell-side a Sell-side a SWH Stru Biomasse Gml Sale of 2MW bio plant Aflenz	advisory Bu	y-side advisory 2011 VH Strom und masse aus Holz GmbH	Sell-side advisory 2011 Navex GmbH Creation and financing of	DARTNERS Sell-side advisory 2011 AVE Czech Republic Acquisition of the landfill	Buy-side advisory Buy-side advisory 201 AVE Czech Republic Acquisition of the waste
2011 rom und a aus Holz hbH Sale of 3MW bion	2011 om und aus Holz bH Sale of 2MW bic plant Aflenz	2011 rom und aus Holz bH iomass heating t to Leopold	2011 WH Strom und masse aus Holz GmbH	2011 Navex GmbH Creation and financing of	Ave Czech Republic	AVE Czech Republic
rom und e aus Holz hbH SwH Stro Biomasse a Gmb Sale of 3MW bior	om und aus Holz bH SWH Stru Biomasse Gml Sale of 2MW bio plant Aflenz	rom und e aus Holz hbH iomass heating t to Leopold	WH Strom und masse aus Holz GmbH	Navex GmbH Creation and financing of	AVE Czech Republic	AVE Czech Republic
e aus Holz hbH Biomasse a Gmb Sale of 3MW bior	aus Holz bH Biomasse Gml omass heating see to Kelag plant Aflenz	e aus Holz bH iomass heating to Leopold	masse aus Holz GmbH	Creation and financing of	Acquisition of the landfill	Acquisition of the waste
me Friesach	ee to Kelag plant Aflenz	to Leopold Sale of	1MW biomass heating	0		
y Wärme GmbH plant Mondsee Wärme G	JMDH MS.Tran	nsporte	Pfunds to GEM mbH	navex	AVE	AVE
advisory Sell-side a	advisory Sell-side	advisory Se	Il-side advisory	Investor search	Buy-side advisory	Buy-side advisory
2011 ^世	2012	2012 🕂	 2012	2012	2012	201
VB pepcom	GmbH SW Schaf und Neuh Rh	nausen a. Erc	lgas Zürich AG	Veolia Wasser	OÖ.Gas-Wärme GmbH	SWH Strom und Biomasse aus Holz GmbH
t a portfolio of HLkomm from	Stadtwerke Preparation	on renewable	uisition of majority of etwag	Defence of BWB against Federal Cartel Office	Acquisition of 100% of shares of Biowärme B3 GmbH	Sale of Biomasseheiz- kraftwerk SBH-Ennsdorf
	STÄDTISCHE WI	er	dgaszürich		OO.FERNGAS	
	advisory Strategy	advisory Bu	y-side advisory	Buy-side advisory	Buy-side advisory	Sell-side advisory
Ve	HLkomm from Leipz	Acquisition of 100% of HLkomm from Stadtwerke Leipzig	a portfolio of plants Acquisition of 100% of HLkomm from Stadtwerke Leipzig Preparation of public referendum on renewable investments Acquisition of public referendum on renewable investments b pepcom Stattsey advisory Employed advisory	a portfolio of pr plants Acquisition of 100% of HLkomm from Stadtwerke Leipzig Preparation of public referendum on renewable investments Acquisition of majority of etwag b pepcom Stategy advisory Buy-side advisory Buy-side advisory	a portfolio of pr plants Acquisition of 100% of HLkomm from Stadtwerke Leipzig Preparation of public referendum on renewable investments Acquisition of majority of etwag Defence of BWB against Federal Cartel Office b pepcom Strategy advisory Buy-side advisory Buy-side advisory Buy-side advisory	Acquisition of 100% of Preparation of public referendum on renewable investments Acquisition of majority of etwag Defence of BWB against Federal Cartel Office Acquisition of 100% of shares of Biowärme B3 GmbH Dep com Statistic methods erdgaszürich Defence of BWB against referendum on renewable investments Acquisition of majority of etwag Defence of BWB against Federal Cartel Office Acquisition of 100% of shares of Biowärme B3 GmbH

Transaction overview for the years of 2012 until 2015

2012	2012	1 2012	+ 2012	2013	+ 🕮 2013	2013	2013
AVE Czech Republic	NOVOFRUCT SK, s.r.o.	Swisspower Renewables	Erdgas Zürich AG	Dalkia GmbH	Kleinkraftwerk Birseck AG	Hamburger Wasser	ETOGAS GmbH
Acquisition of the waste company ADOS a.s.	Sale of 70% of a leading process food producer Novofrucht s.r.o.	Asset Management and project financing of wind farm Hof	Acquisition of the gas utility GASWERK HERISAU AG	Sale of German CHP portfolio to Enercity Contracting	Acquisition of a PV-Project with 2MWp on a building of Feldschlösschen	Renewable investment options	Delivers the first and the world's largest Power-to-Gas plant with 6MW to Audi AG
A/V/E	novofruct	swisspower	erdgaszürich		CECHER BETWEEN AG		ETOGAS smart energy conversion
Buy-side advisory	Sell-side advisory	Asset management	Buy-side advisory	Sell-side advisory	Buy-side advisory	Sell-side advisory	Business planning
2013	+ [#] 2013	2013	2014	+ 🔞 2014	+ 2014	2014	1014
Veolia Wasser	EWZ	Ago Energie + Anlagen	River Basin Energy Inc.	ККВ	Migros- Pensionskasse	Edison Electric Institute	Swisspower Renewables AG
Sale of 50% RVB (24.95% in Berliner Wasserbetriebe) stake to Land Berlin	Restructuring of power trading and sales division	Disposal of a biomass project.	Cooperation with BSIEnergy for testing the co-firing of bio coal in conventional power plants	Market-entry strategy for the Italian hydro market	Second Opinion on evaluation of an Infrastructure Fund	Study on German energy transition	Acquisition of a wind farm portfolio with a total installed capacity of 150.3MW in Germany
	ewz_	Energie + Anlagen En Unternehmen der Rheinterbergie		CEREBE Enert AC	MPK MIGROS-PENSIONSKASSE	Edition Electric INSTITUTE	swisspower
Sell-side advisory	Strategy advisory	Sell-side advisory	Strategy advisory	Valuation	Buy-side advisory	Strategy advisory	Buy-side advisory
2014	2014	+ [#] 2014	2014	2014	2014	2015	² 2015
Swisspower Renewables AG	Clean Energy Sourcing	AVE Czech Republic	Superlas International GmbH	Energie AG OÖ & PÜSPÖK Group	Martifer USA	Enerqos	Innowatio SpA
ebt financing for a wind farm portfolio with a total installed capacity of 150.3MW in Germany	Simulation of power storage options	Risk management of power trading and sales	Sale of international hose sales company to Trelleborg AB	Acquisition of two wind farms with a total installed capacity of 25.7MW in Austria	Financial valuation of a 1,200MW portfolio of PV projects	Funding of a portfolio of energy efficiency projects	Acquisition of a 12.5% stake Clean Energy Sourcing AG
swisspower	CLEAN ENERGY SOURCING	<u>ewz</u>		ENERGIEAG PUSPOK GROUP		ENERODS	INNOWATIO_
Investor search	Sell-side advisory	Strategy advisory	Sell-side advisory	Buy-side advisory	Valuation	Sell-side advisory	Buy-side advisory
Tombstones -			Other	S			Finad

Transaction overview for the years of 2015 until 2019



Transaction overview for the years of 2019 until 2022

2019	2020	· · · · · · · · · · · · · · · · · · ·	2021	2021	2021	2021	2021
Everwood Capital	Österreichischen Bundesforste AG	NexWafe GmbH.	ProCom GmbH	&ever GmbH	SVEVIND AB	akvola Technologies GmbH	Finadvice AG
International funding strategy with respect to fund IV and V	Financial advisor to VoltStorage GmbH on a capital increase of €6 mln by Bayern Kapital (among others)	Financial advisory to NexWafe GmbH on its €10 mln capital increase (Round B)	Capital increase and sale of 100% of Procom to Volue	Sale of 100% of &ever to Kalera	Development of renewable power-to-gas plants	Asset sale of akvola to Steffen Hartmann Recyclingtechnologien GmbH	Sale of a 300MW wind project to VSB Group
	Buyern regiter (among ourors) Sterreichische BUNDESFORSTE wo die natur zu hause ist		ProCom brings transparency	&ever [®]			Finadvice
Strategy advisory	Sell-side advisory	Sell-side advisory	Sell-side advisory	Valuation	Valuation	Valuation	Sell-side advisory
	2021	 <u>0</u> 2021	2021	├ 2021	E 2021	2021	E 2022
Younergy Solar AG	RWTH Aachen Campus West	Volta Trucks AB	NovaWatt SAS	KGAL	Volocopter GmbH	Whysol Investments	Infrasolid
Financing round of CHF4 mIn by a group of investors	Tender of heating and cooling	Series B €41 mln	Financial modelling and strategy €7 mln	regarding the acquisition of a 50% stake in a German wind and PV developer with a project pipeline of +3000MW	Series D €200 mln	Structuring of a €360 mln fund (Lux RAIF) focused on Renewable energy	Finadvice advised Infrasolid becoming part of the IST Group
by a group of investors							
	supply	VOLTA TRUCKS	Nova Watt			WHYS 💋 L	INFRASOLID [®]



Financial advisory

Tombstones

Others

