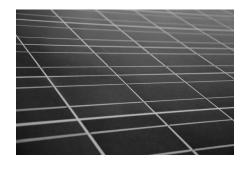
Introduction To Finadvice



Corporate Finance Advisory





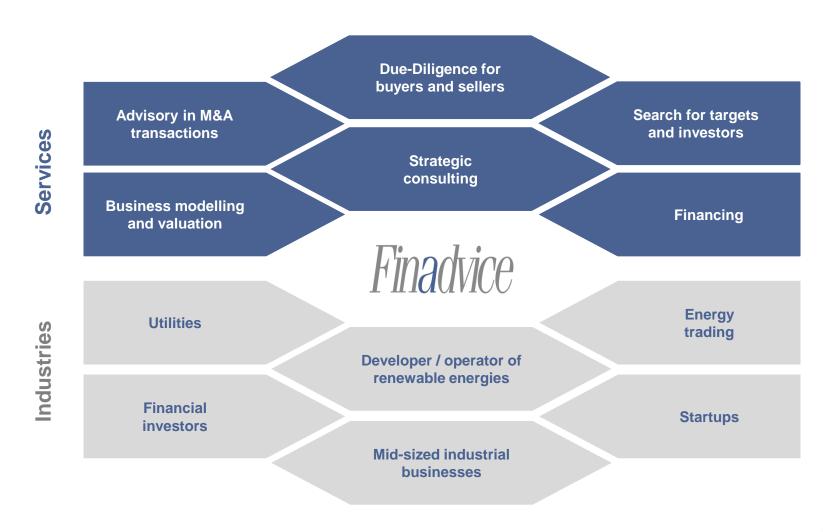






Advising The Energy And Infrastructure Sector Since 1998

Our advisory services





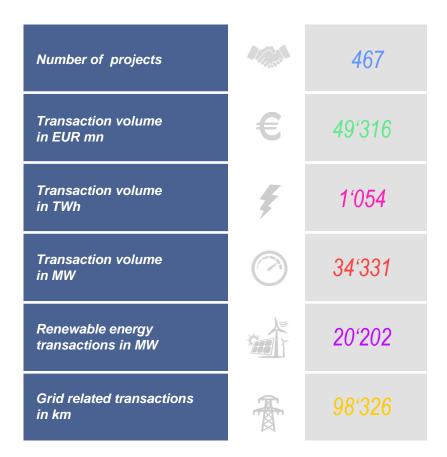
Our history and locations

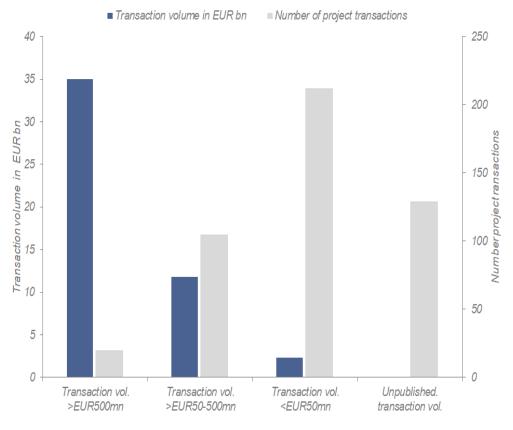






Our transactions





The main focus of our work are projects in the range from EUR 50 to 500 mn.



Our strengths



Proactive engagement: Managing Directors are proactively involved in daily project work and act as relationship managers to clients during and beyond the project's duration.



Bespoke solutions: Finadvice provides more than off-the-rack services as clients' needs are addressed with innovative and value-creating bespoke solutions. Moreover, when appropriate, we will recommend not to pursue an acquisition, even if we are incentivised to do so. We build sustainable relationships and we are not after one-offs.



Industry focus: In addition to being recognized for its in-depth knowledge of the market and related economics, Finadvice has a sound understanding of key technological, operational as well as regulatory themes in the energy and infrastructure sectors. This knowledge base nurtures considerate assessment and analysis of the issues at hand.



Our clients







Západočeská energetika a s

e-on Energie

ENERGIEA JME









Management team



Lerley Founder Zurich **Experience:** 26 years, thereof 21 vears at Finadvice

Specialization:

Energy- and utilities industry, wind power and project financing Austria, Czech Republic, Slovakia, Poland and Rumania



Poser Founder Zurich Experience:: 27 years, thereof 21 vears at Finadvice

Specialization:

Energy- and utilities industry, new business models, energy trading, electricity production, sector coupling Western Europe and China



Specialization:

Energy services, energy industry and financing

Zurich

Experience:

Germany, Austria, Switzerland, Benelux and UAE



Experience: 17 years, thereof 15 vears at Finadvice

Felix

ab Egg

Zurich

Specialization:

Renewable energies and grid infrastructure

Switzerland, Germany and France



Jeffrey Altman Senior Advisor Zurich **Experience:** 35 years, thereof 7 vears at Finadvice

Specialization:

Energy services, energy industry, strategy, financing and new business models

Great Britain, Europe, USA, Australia and China



Fritz Lehner Linz/Vienna

Experience: 23 years, thereof 20 vears at Finadvice

Specialization:

Utility companies, medium-sized industry businesses, financing Austria and bordering countries



Ralf Hülsmann Dusseldorf

Experience: 18 years, thereof 7 vears at Finadvice

Specialization:

Energy- and technology companies and financing Germany, Benelux and Asia



Dr. Pier Paolo Raimondi Mediterranean Region **Experience:**

27 years, thereof 5 vears at Finadvice

Specialization:

Acquisitions, divestments and capital market transactions in the energy industry

Italy, France, Greece, Spain and Turkey



Murali Babu Madurai

Experience: 21 years, thereof 11 vears at Finadvice

Specialization:

Energy, waste and water management

India. UAE and Western Africa



Queiser Senior Advisor Zurich **Experience:**

Ingo

24 years, thereof 1 year at Finadvice

Specialization: Equity financing of new energy technology companies; Investment Research Western Europe



Senior advisory council



Cyril Roger-Lacan, the CEO and one of the founders of Tilia, a Franco-German services, consulting and co-development company and cooperation partner of Finadvice. Tilia is the partner of cities, communities, public and private utilities, industrial businesses and co-investors who seek to develop innovative projects and improve their investments and operations in the fields of energy, water and environmental services. In this capacity, it has developed several first-of-a-kind European projects in those fields. Prior to the creation of Tilia, Mr. Roger-Lacan was a senior executive with the Veolia group, also a long-standing client of Finadvice. After making the first environmental PPP in China, he held senior international positions and was CEO of Veolia Water Europe for 8 years. He also is a member of the French Conseil d'Etat, France's highest regulatory body, and in this capacity, held senior positions in the public service. Mr Roger-Lacan holds diplomas from ENA, ENS, Sciences Po and Sorbonne including an agrégation in economics and social sciences. As an expert, he is a regular contributor to policy making, both at the French and European level and speaks fluent French, English, German and Spanish.



Gianni Operto, a veteran utility and cleantech expert, based out of Zurich and currently acting as the President of AEE Suisse, the Industry Association of Renewables and Efficiency Industries in Switzerland and as a Non-Executive board member at several companies in Germany and Switzerland. Formerly, Mr. Operto was a private equity investor at Good Energies, a venture capitalist at Emerald Technology Ventures, the President and CEO of EWZ, the Zurich municipal electric utility and a long-standing client of Finadvice and held various senior positions with worldwide responsibility at ABB Power Generation. Mr. Operto is a graduate (MS Mech. Eng.) of the ETH Zurich and has completed executive education at LBS. He speaks four languages fluently.



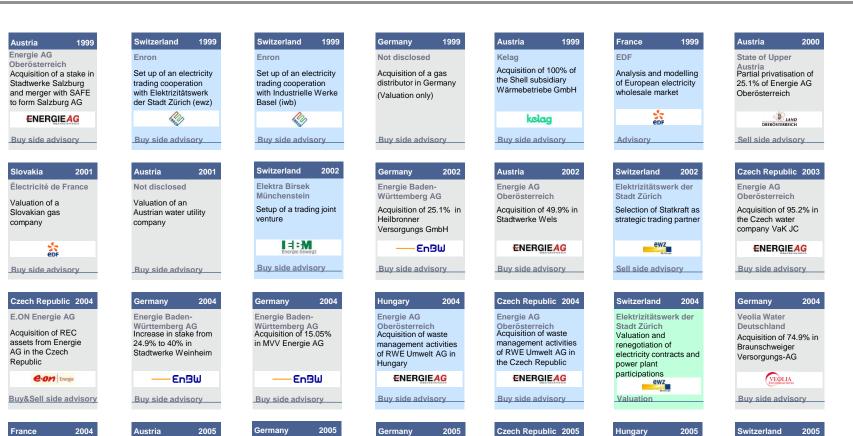
Nicola De Sanctis, , an accomplished senior executive in the energy and utilities sector in Italy, based out of Milan and Bari and currently acting as the Vice-Chairman, CEO and General Manager of Acquedotto Pugliese, the largest water business in Italy and as a Non-executive Chairman at Delos Power, the Management Company of the infrastructure fund TAGES HELIOS, the third largest photovoltaic player in Italy by assets. Formerly, Mr. De Sanctis was the Chairman and CEO of E.On Italia, the CEO of IREN (the municipally-owned and publicly-listed utility in the North-West of Italy), the CEO of Edison Energie Speciali (the renewable energy business of the Edf/Edison group in Italy), the CEO of the Edison gas business, a Managing Director of Waste Management Italia and held various senior positions at Agusta (helicopters) and Baxter (pharmaceuticals). Mr. De Sanctis is a graduate (MS in Nuclear Eng.) with honors of the University of Pisa and holds an MBA from INSEAD in Fontainebleau (France).



Dr. Leopold Windtner, an experienced expert in the energy and electricity sector based in Linz, Austria. Mr. Windtner serves as supervisory board chairman and member of several Austrian companies and was for many years chairman of the board and general director of Energie AG Oberösterreich (formerly Oberösterreichische Kraftwerke AG)., a long-standing client of Finadvice. Formerly, Mr Windtner held the position of President and then Vice President of the Austrian Electricity Companies Association (Österreichs Energie). Mr. Windtner graduated in commercial science from the University of World Trade in Vienna and received his doctorate from the Vienna University of Economics and Business. Incidentally, Mr. Windtner is President of the Austrian Football Association and Vice President of the Federal Sports Organization.



Successful transactions 1999-2005



Dalkia GmbH

Acquisition of 10

Dalkia

Buy side advisory

biogas projects

Energie AG

Republic

Oberösterreich

Acquisition of 3 water

ENERGIEAG

assets in the Czech

Buy side advisory

Energie AG

Oberösterreich

Acquisition of 44.8% in

ENERGIEAG

the Hungarian waste

company Zöldfok Rt.

Buy side advisory



Germany

Financing

Energie AG

Oberösterreich

the Czech water

Not disclosed

Financing of a German

Czech Republic 2003

Acquisition of 58.3% in

company VaK Beroun

ENERGIEAG

Veolia Water Systems

Acquisition of the

domestic business of

WABAG Germany from

VEQLIA

Buy side advisory

2004

Buy side advisory

Germany

VA Tech

Taurino Traktion

Set-up and financing of

start-up company for

rail cargo transports

GmbH

Financing

start-up internet shop

2000



Veolia Water Systems

Acquisition of the

VA Tech

domestic business of

WABAG France from

Buy side advisory

VEQLIA

SMB Wageneder

investors

Sale of all shares in the

sВм

Sell side advisory

company to financial

Dalkia GmbH

German facility

to Gegenbauer

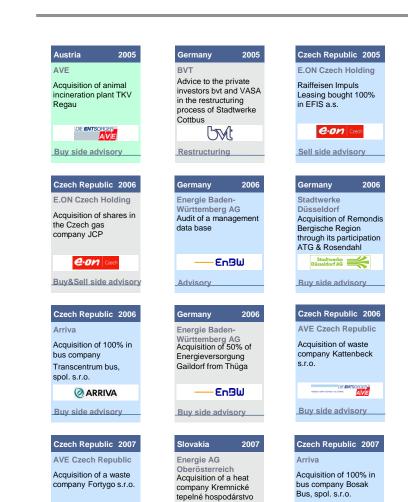
Sale of parts of the

management business

Dalkia

Sell side advisory

Successful transactions 2005-2007



ENERGIEAG

Buy side advisory



Czech Republic 2007

Acquisition of 100% in

bus company Osnado,

ARRIVA

Buy side advisory

Arriva

spol. s.r.o.



2006

Austria



ENERGIEAG

Financing



Austria

Acquisition of 100% in

companies Bachleitner

DIE **ENTS**ORGER

Czech Republic 2006

AVE Czech Republic

company TSM Ústí nad

Buv side advisorv

Czech Republic 2007

AVE Czech Republic

company ZSS a.s.

Acquisition of a a waste

Acquisition of

Labem

communal waste

Buy side advisory

the Austrian waste

and Faltinger

AVE

2006

Buy side advisory

ARRIVA

Buy side advisory

Successful transactions 2007-2009

Nutzfahrzeuge Rohr

to VMS GmbH and

Sell side advisory

Sale of 100% of shares

Oberbank Opportunity

GmbH

Fonds



Saatbau Linz OÖ

Landes Saatbau-

genossenschaft

Acquisition of 80 % of

saathau 🐧 linz'

the Polish Centrala

Nasienna Sp. z o.o.

Buy side advisory

Energie AG Teplo

Acquisition of the heat

ENERGIEAG

Buy side advisory

company Tehor s.r.o.

Energie AG Water

Acquisition of the water

ENERGIE AG

Buy side advisory

company VHOS a.s.

AVE Czech Republic

Acquisition of the

Synthos Kralupy

incinerator company

Buy side advisory

Czech Republic 2009 **AVE Czech Republic** Acquisition of the waste company Ropo s.r.o.

2009



Buy side advisory

Karriere at

iobs.ch AG

Informations-

Sale of 49 % of

dienstleistung GmbH

karriere.at

karriere.at GmbH to

Sell side advisory

Soravia Group

VVT Vermögens-

verwaltung GmbH

Buy side advisory

Acquisition of 100 % of

Successful transactions 2009-2013





Disposal of a portfolio

of biogas power plants.

HIDEAL

Sell side advisory

Czech Republic 2011

AVE Czech Republic

landfill company Zitas

Buy side advisory

OÖ.Gas-Wärme GmbH

Acquisition of 100% of

OÖ.GAS-WÄRME

DIE ENTSORGER

2012

Acquisition of the

sro

Austria



Switzerland

AG

Erdgas Zürich AG

stake in geothermal

company Thermatech

erdgaszürich

Buy side advisory

Acquisition of a majority

2010







GmbH

Switzerland

Repartner AG

IBA. WWZ. LKW

Acquisition of 24% in

IRA WZ LKW

Buy side advisory

Czech Republic 2011

AVE Czech Republic

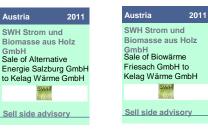
Acquisition of the waste

DIE ENTSORGER

company ADOS a.s.

Buy side advisory

2011



Austria

Ebner

Engineering

Buy side advisory







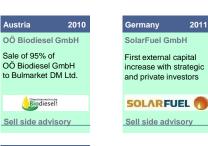


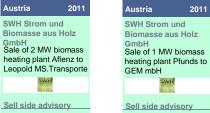
Buy side advisory





Asset Management





Switzerland

referendum on

Advisory

Switzerland

Erdgas Zürich AG

utility GASWERK

HERISAU AG

Acquisition of the gas

erdgaszürich

Buv side advisorv

SW Schaffhausen und

Neuhausen a. Rhf.

Preparation of public

renewable investments

STÄDTISCHE WERKE

2012

2012



Germany	2013
Dalkia Gmbl	
Sale of Germ portfolio to Er Contracting	
🔅 Dal	kia
Sell side adv	/isory



against Federal Cartel shares of Biowärme B3 GmbH Office **₩**VEOLIA Advisory and valuation Buy side advisory



Successful transactions 2013-2018

Germany

USA

Institute

Hamburger Wasser

Renewable investment

HAMBURG

Edison Electric

Study on German

energy transition

2014









HAMBURG

Valuation



Swisspower

swisspower

æt 📖

HAMBURG ENERGIE

Valuation

Sell side advisory

2015

2016



ewz

sales











approx. CHF 100 mln

swisspower

Sell side advisory











to KRÖSWANG GmbH

VIVATIS

Sell side advisory

Successful transactions 2017-2018

2018



Sale of six CNG filling

stations to OrangeGas

enercity

Sell side advisory

Germany GmbH



Buv side advisorv

Italy

Energos

Capital increase

underwritten by a

privately-owned Italian















Contact details

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